

**To Whom It May Concern:**

CSLab\*, the industrial partner of the PAMP project "PAMP Predictable Parallel Processing" ("Towards Predictable Overload Control of Large Real-Time Server Systems"), declares its continued support for this project.

The work done in this project dealing with overload protection and service differentiation on server systems covers highly relevant issues for the telecom industry and in particular our division. Our focus on the development and research of telecom platforms that enable non-stop, high-availability systems with a high quality of service matches very well with Thiemo's project.

The fruitful discussions with Thiemo and the mechanisms and ideas discussed and developed in this project impact and contribute to the development and evolution of mechanisms that bring us closer to reaching the requirements on our server systems.

We have enjoyed the collaboration with Thiemo Voigt and are happy to continue supporting this project.

Sincerely,



Lars Björnfot, PhD  
Ericsson Utvecklings AB  
Computer Science Lab

\* On June 1 2001 the Software Architecture Lab (SARC) was discontinued and the members joined the Computer Science Lab (CSLab).